

Justin Hual



Strategist

A Strategist is results-oriented, innovative and analytical with a drive for change.

| Self -3σ -2σ | -1o | 0 | +1σ | +2σ | +3σ |
|------------------------|------|---|--------|-----|-------------|
| Collaborative | | | (A) | | Independent |
| Reserved | (B)- | | \sim | | Sociable |
| Driving | (C) | | | | Steady |
| Flexible | | | | | Precise |
| LOW | | | | | ' HIGH |
| M:16 | | | | | |
| Self-Concept | | | | | |
| <u>3σ</u> -2σ | -1o | 0 | +1o | +2σ | +3σ |
| Collaborative | A | 、 | | | Independent |
| Reserved | | B | | | Sociable |
| Driving | C | | | | Steady |
| Iexible | | | | | Precise |
| LOW | | | | | ' ' HIGH |
| M:25 | | | | | |
| Synthesis 30 -20 | -1o | 0 | +1σ | +2σ | +3σ |
| Collaborative | | | | | Independent |
| Reserved | Œ | | | | Sociable |
| | C | | | | |
| Driving | | | | | Steady |
| Flexible | | | D | | Precise |
| Subjective | | | | E | Objective |
| LOW | | | | | HIGH |

Justin will most strongly express the following behaviors:

- Proactivity, assertiveness, and sense of urgency in driving to reach personal goals. Openly challenges the world.
- Independent in putting forth their own ideas, which are often innovative and, if implemented, cause change. Resourcefully works through or around anything blocking completion of what they want to accomplish; aggressive when challenged.
- Impatient for results, puts pressure on themself and others for rapid implementation, and is far less productive when doing routine work.
- Task-focused; quickly notices and pushes to fix technical problems, assertively cutting through any personal/emotional issues. Has aptitude to spot trends in data or figure out how complex systems work.
- Independent, analytical, critical, and creative thinking and action; little need for external validation before action. Private.
- Authoritative and direct, driven to accomplish personal goals; pushes through roadblocks assertively. Communication is direct, to the point, and sometimes brusque.
- Careful with rules; precise, "by the book", fast-paced, and literal in interpreting rules, schedules and results.
- Detail-oriented and thorough; works to ensure things don't fall through the cracks, and follows up to ensure they're done properly and on time.
- Driven to achieve operational efficiencies: thinks about what needs to be done and how it can be done as fast as possible while maintaining a high-quality outcome. Impatient with routines.

Summary

Justin is an intense, results-oriented, self-starter whose drive and sense of urgency are tempered and disciplined by a concern for the accuracy and quality of the work. Their approach to activities and responsibilities will be well-thought-out, based on thorough analysis and detailed knowledge of all pertinent facts.

Strongly technically-oriented, has confidence in own professional knowledge and ability to get things done quickly and correctly. With experience, will develop a high level of expertise and will be very aware of mistakes committed by self or others. Justin takes work and responsibilities very seriously and expects others to do the same.

In social matters, is reserved and private, with little interest in "small talk". Interest and energy will be focused primarily on the work, and in general this individual is more comfortable and open in the work environment than in purely social situations. In the work environment, they are factual, direct, and authoritative.

Imaginative and venturesome, this individual is creative and capable of developing new ideas, systems, plans or technology, or of analyzing and improving old ones. They rely primarily on their own knowledge and thinking, with little reference to others, to get things done. Justin sets a high, exacting personal standard and generally finds that it is not met by others. To earn trust, someone must consistently meet that standard and get results. If someone can do that, Justin will do what's needed to work with them whenever collaboration is needed.

May be perceived by others as aloof, but will earn respect for their knowledge, work and the soundness of the decisions that they make.

Management Strategies

To maximize effectiveness, productivity, and job satisfaction, consider providing Justin with the following:

- Opportunities to broaden technical knowledge and gain experience in increasingly responsible positions.
- As much autonomy as possible in setting priorities, expressing ideas, and putting them into action
- Recognition for tangible results obtained, rather than for political or selling skills
- Freedom from repetition
- Technical challenges that require innovative solutions.

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